

First Resources Limited

Half Year ended 30 June 2025 Results Presentation 14 August 2025

Delivering Growth and Returns



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Executive Summary – 1H2025

Financial Performance

- EBITDA grew 56.3% to US\$262.3 million
- Underlying net profit came in at US\$152.0 million, an increase of 67.8%
- Robust financial performance mainly driven by higher average selling prices and stronger sales volumes
- Increase in sales volumes supported by organic growth in the Group's production output, as well as the contribution from PT Austindo Nusantara Jaya, Tbk ("ANJ"), following the completion of its acquisition in May 2025

Operational Performance

- > Fresh fruit bunches (FFB) harvested increased by 23.0%
- Crude palm oil (CPO) production volumes increased by 28.9%
- Excluding the effects of the ANJ acquisition, the Group's FFB harvested would have increased by 13.5% and CPO production would have grown by 18.6%

Dividend

- Declared interim dividend of 4.50 Singapore cents per share
- Equivalent to 36% of interim underlying net profit



Financial Performance



Income Statement Highlights

| US\$' million | 1H2025 | 1H2024 | Change |
|---|---------|---------|--------|
| Sales | 673.9 | 457.2 | 47.4% |
| Cost of sales | (393.0) | (270.5) | 45.3% |
| Gross profit | 280.9 | 186.7 | 50.4% |
| (Loss)/gain arising from changes in fair value of biological assets | (3.6) | 17.1 | n.m. |
| EBITDA ⁽¹⁾ | 262.3 | 167.8 | 56.3% |
| Net profit ⁽²⁾ | 149.2 | 103.9 | 43.6% |
| Underlying net profit ⁽³⁾ | 152.0 | 90.6 | 67.8% |
| Gross profit margin | 41.7% | 40.8% | • |
| EBITDA margin | 38.9% | 36.7% | • |

- Fair value loss from biological assets in 1H2025 mainly attributable to a decline in domestic FFB prices used in the valuation as compared to 31 December 2024, partially offset by an increase in projected harvest quantities. In contrast, the fair value gain in 1H2024 reflected increases in both domestic FFB prices and projected harvest quantities used in the valuation relative to the preceding financial year-end.
 - (1) Profit from operations before depreciation, amortisation and gains/(losses) arising from changes in fair value of biological assets
 - (2) Profit attributable to owners of the Company
 - (3) Profit attributable to owners of the Company excluding gains/(losses) arising from changes in fair value of biological assets



Segmental Results

| US\$' million | 1H2025 | 1H2024 | Change |
|--|---------|---------|--------|
| Sales | | | |
| Plantations and Palm Oil Mills | 560.8 | 371.3 | 51.0% |
| Crude Palm Oil | 469.3 | 328.7 | 42.8% |
| Palm Kernel | 88.3 | 39.4 | 124.2% |
| • Fresh Fruit Bunches | 3.2 | 3.1 | 1.2% |
| Refinery and Processing | 590.3 | 335.2 | 76.1% |
| Inter-segment elimination | (477.1) | (249.3) | 91.4% |
| | 673.9 | 457.2 | 47.4% |
| EBITDA | | | |
| Plantations and Palm Oil Mills | 247.1 | 150.4 | 64.4% |
| Refinery and Processing | 32.2 | 8.6 | 276.6% |
| Inter-segment elimination ⁽¹⁾ | (17.1) | 8.9 | n.m. |
| | 262.3 | 167.8 | 56.3% |

⁽¹⁾ Inter-segment elimination of EBITDA relates to the elimination of unrealised profit on inter-segment sales



Segmental Sales Volume

| | 1H2025 | 1H2024 | Change |
|---|---------|---------|--------|
| Sales Volume (tonnes) | | | |
| Plantations and Palm Oil Mills ⁽¹⁾ | | | |
| Crude Palm Oil | 537,817 | 424,611 | 26.7% |
| Palm Kernel | 120,653 | 92,444 | 30.5% |
| Refinery and Processing | 656,393 | 438,112 | 49.8% |

- The increase in sales volumes was supported by organic growth in the Group's production output, as well as the contribution from ANJ following the completion of its acquisition in May 2025
- The Group recorded a net inventory build-up of 75,000 tonnes in 1H2025 (1H2024: drawdown of 44,000 tonnes), partially offset by higher purchases of CPO from third parties for processing and sale



⁽¹⁾ Sales volumes include inter-segment sales

Balance Sheet Highlights

| US\$' million | 30 Jun 2025 | 31 Dec 2024 |
|--|-------------|-------------|
| Total Assets | 2,747.9 | 1,951.8 |
| Cash and bank balances | 190.4 | 157.2 |
| Total Liabilities | 1,174.5 | 464.3 |
| Borrowings and debt securities ⁽¹⁾ | 916.9 | 270.1 |
| Total Equity | 1,573.4 | 1,487.5 |
| Net Debt ⁽²⁾ | 726.5 | 112.9 |
| Gross gearing ratio | 0.58x | 0.18x |
| Net gearing ratio | 0.46x | 0.08x |
| Gross debt ⁽¹⁾ to EBITDA ⁽³⁾ ratio | 1.75x | 0.68x |
| Net debt ⁽²⁾ to EBITDA ⁽³⁾ ratio | 1.38x | 0.28x |
| EBITDA to interest ⁽⁴⁾ coverage | 18.0x | 32.9x |

- (1) Sum of borrowings from financial institutions
- (2) Borrowings and debt securities less cash and bank balances
- (3) Annualised
- (4) Total interest paid/payable on borrowings and debt securities



Operational Performance



Production Highlights

| | | 1H2025 | 1H2024 | Change |
|-----------------------------|-------------|-----------|-----------|--------|
| Production | | | | |
| FFB harvested | (tonnes) | 2,027,054 | 1,648,455 | 23.0% |
| Nucleus | | 1,742,882 | 1,415,102 | 23.2% |
| • Plasma | | 284,172 | 233,353 | 21.8% |
| CPO | (tonnes) | 554,519 | 430,246 | 28.9% |
| PK | (tonnes) | 122,164 | 93,602 | 30.5% |
| | | | | |
| Efficiency | | | | |
| FFB Yield ⁽¹⁾ | (tonnes/ha) | 9.6 | 8.4 | • |
| CPO Yield ⁽¹⁾ | (tonnes/ha) | 2.1 | 1.9 | • |
| CPO Extraction Rate | (%) | 21.7 | 22.3 | • |
| PK Extraction Rate | (%) | 4.8 | 4.8 | _ |

⁽¹⁾ Yields have been adjusted to reflect the actual contribution period of ANJ, which was acquired during the reporting period and began contributing to the Group's production volumes and planted area from May 2025 onwards

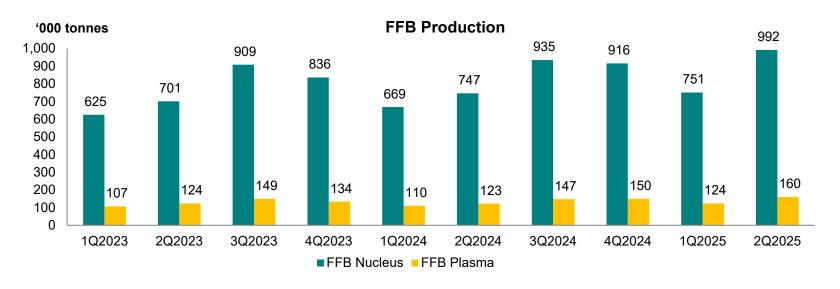


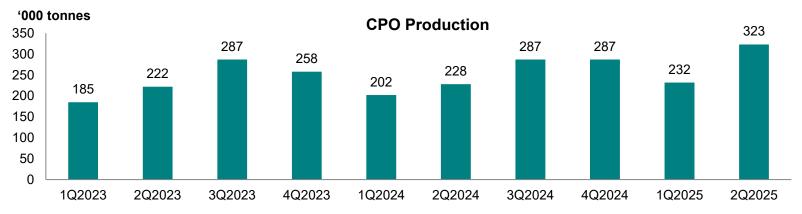
Production Highlights (FR exc. ANJ)

| | | 1H2025 | 1H2024 | Change |
|-----------------------------|-------------|-----------|-----------|--------|
| Production | | | | |
| FFB harvested | (tonnes) | 1,870,838 | 1,648,455 | 13.5% |
| Nucleus | | 1,603,620 | 1,415,102 | 13.3% |
| • Plasma | | 267,218 | 233,353 | 14.5% |
| CPO | (tonnes) | 510,230 | 430,246 | 18.6% |
| PK | (tonnes) | 113,392 | 93,602 | 21.1% |
| | | | | |
| Efficiency | | | | |
| FFB Yield | (tonnes/ha) | 9.5 | 8.4 | • |
| CPO Yield | (tonnes/ha) | 2.1 | 1.9 | • |
| CPO Extraction Rate | (%) | 21.8 | 22.3 | |
| PK Extraction Rate | (%) | 4.8 | 4.8 | _ |



Production Trends







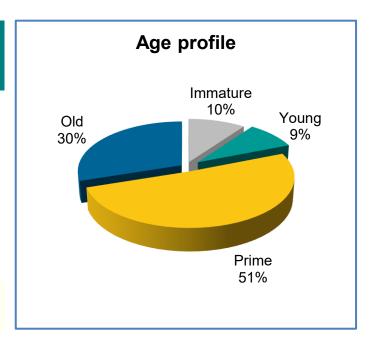
Oil Palm Plantation Area

| | As at 30 J | un 2025 | As at 30 J | un 2024 | As at 31 Dec 2024 |
|-----------------|------------|------------|------------|------------|-------------------|
| | Area (ha) | % of Total | Area (ha) | % of Total | Area (ha) |
| Planted Nucleus | 227,989 | 84% | 176,810 | 83% | 178,854 |
| - Mature | 202,738 | 75% | 161,239 | 76% | 158,931 |
| - Immature | 25,251 | 9% | 15,571 | 7% | 19,923 |
| Planted Plasma | 41,723 | 16% | 35,449 | 17% | 36,274 |
| - Mature | 40,721 | 15% | 35,433 | 17% | 35,433 |
| - Immature | 1,002 | 1% | 16 | 0% | 841 |
| Total Planted | 269,712 | 100% | 212,259 | 100% | 215,128 |
| - Mature | 243,459 | 90% | 196,672 | 93% | 194,364 |
| - Immature | 26,253 | 10% | 15,587 | 7% | 20,764 |



Plantation Age Profile

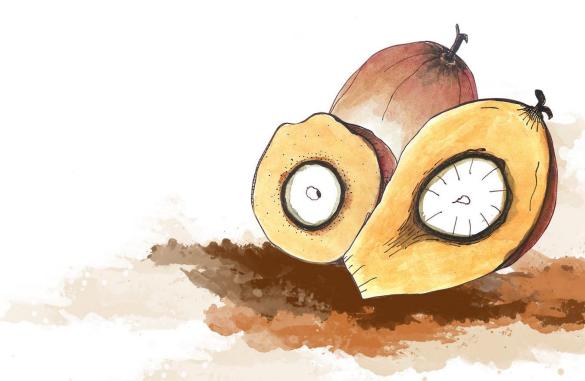
| Ago | As at 30 Jun 2025 | | |
|----------------------|-------------------|------------|--|
| Age | Area (ha) | % of Total | |
| 0-3 years (Immature) | 26,253 | 10% | |
| 4-7 years (Young) | 24,186 | 9% | |
| 8-17 years (Prime) | 136,846 | 51% | |
| ≥ 18 years (Old) | 82,427 | 30% | |
| Total | 269,712 | 100% | |



Weighted average age of 14.4 years



Group Updates



Updates

Outlook

- The improved competitiveness of palm oil prices relative to other vegetable oils, together with India's reduction in import duties, may continue to encourage consuming countries to replenish inventories ahead of upcoming festivities. Combined with Indonesia's local biodiesel mandate, these factors are expected to support palm oil demand and consumption, even as Indonesian exporters contend with higher export levies following the change in levy structure in May 2025.
- Tariff policy developments continue to reshape global trade flows and overall market dynamics, contributing to ongoing market uncertainty. First Resources remains vigilant of macroeconomic conditions that may affect the business, while continuing to focus on our ongoing replanting programme and efforts to strengthen our operational capabilities.
- In May 2025, the Group completed the acquisition of ANJ. Post-acquisition, the integration of ANJ is expected to contribute to production volume growth and enhance the Group's operational performance.



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